



Welcome to the world's best Yakiniku restaurant!

Our Vision

"Welcome to the world's best Yakiniku restaurant!"

Our vision is to be the World's Best Yakiniku Restaurant.

Yakiniku Great strives to be the best, not for the number of our restaurants or amount of our sales. We have greater aspirations than those!

When we welcome our guests, we ask ourselves:

How can our guests spend their happiest hours at our restaurants?

When we welcome our guests in this way, how much more meaningful our work and our lives become!

When we welcome our guests, we are also seeking to contribute to our partners and local communities.

When we welcome our guests in this way,
how many people in the world can we introduce to Japanese dining culture
and have them be pleased with it?

Even imagining this vision makes us happy!

So, we love to continue imagining the scene of our guests enjoying more and more,

and we love to see their expressions of delight.

Simple and ordinary things, such as a fresh, gentle breeze, are changed into new experiences and forms of pleasure

by using our imagination to relish and enhance them.

This is the mission of Imaginations.

Imaginations Co., Ltd. Imaginations Hong Kong, Ltd.

Owner / Director SHOJI TSUGAWA



Born November 1975.
From Kawasaki City, Kanagawa Prefecture
At the age of 27, opened a small Yakiniku restaurant
in Moka City, Tochigi Prefecture



Hong Kong

Newyorl 2020

Company Motto

Making Everybody Happy with Yakiniku

Our Plan

Our Policy and Plan

Overseas Business

By opening a restaurant in Hong Kong in 2015 and planning to open others in the USA in 2020, we hope to realize our goal of making Japanese KUROGE beef into an internationally famous food with target sales of ¥3,000,000,000 (US\$30,000,000) over 10 years.

Domestic Business

Our slogan is to be the world's best
Yakiniku restaurant. With our two main
branches in Kanda, Tokyo, and
Utsunomiya, Tochigi, we aim to hit sales
of ¥100,000,000 in Japan with our
strategy of specializing in
Japanese Beef
Yakiniku.

Three Businesses
and Dreams
Connected to Each Other
by All Staff and Operations

Consulting Business

We are planning to open a consulting business for domestic and overseas franchising – supporting operations, providing know-how, supplying high quality Japanese KUROGE beef, optimizing systems, etc.

Connecting

Connecting Producers to Guests

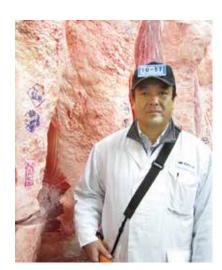
The core of our business is the operation of Yakiniku Restaurants. However, we don't think of our job as simply serving Yakiniku, but also as serving Japanese KUROGE beef raised by the best producers and as making all of our guests, our staff members, our producers, and



"Japanese KUROGE Beef"Our Pride to the World

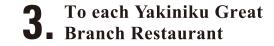
Since before the Meiji Era, a special type of beef cattle has been raised in Japan. It is not too much to say that it is the world's best beef: tender and with the best fat. However, the number of producers has been decreasing because of economical and personnel difficulties.

Yakiniku Great has been providing the best Yakiniku and promoting its beauty at special restaurants which provide the choicest cuts of Japanese KUROGE beef.



2 Direct Deal with Shibaura Meat Market

Like Tsukiji Fish Market where the best fish in Japan are gathered, the best beef produced in Japan is gathered at the Shibaura Meat Market. Miya Meat is the top wholesaler and only handles top-class Japanese beef purchased at the market. We are dealing with Miya Meat directly. (In general, Miya Meat wholesales to retailers, and the restaurants buy from those retailers.) Because we deal directly with Miya Meat, it is possible for us to buy fresh, high-quality beef as well as have a significant cost reduction. The skill of the staff members in charge of buying the beef is also very important.



Each portion of beef delivered in blocks to the branches is carefully aged, cut, and treated by skillful expert cooks trained to prepare Japanese beef for Yakiniku menus. Cooking methods such as cutting thickness, roasting, and so forth are still studied daily to serve each portion of beef of the highest levels of quality and with the perfect amount of fat for the best and most beautiful flavor and texture.



4. Then, to the Guests

In order for our customers to say, "I have never eaten such delicious Yakiniku before", we take a hands-on, whole-hearted approach and work hard from the time we purchase the beef until it reaches our customers at the table. Of course, it is not only about taste, but also the atmosphere and service at the restaurants that are important factors to make sure our guests have a pleasant experience. The whole staff strives to make Yakiniku Great great together.



Career

Are you tired of doing the same thing day after day?

"Make Our Careers Ourselves", is our fundamental stance.

You can experience various jobs regardless of gender in our company. You can work in various roles concurrently. In other companies, once you start working in one role, you are limited to working in that role every day. Aiming to be the world's best Yakiniku restaurants, our system is a multi-task system involving all the staff members in different facets of operations.

"Don't apply the job to the staff; apply the staff to the job." This principle allows us to explore our talents and be what we want to be.



Floor

Does business stand-by. reservation control, reception, cashiering, and guest service. Is professional and serves the guests as individuals.



Japanese Beef Master (General Chef)

The Ultimate Specialist

The Japanese beef Master oversees quality control

and ingredient control, is a hygiene control leader, and

understands butchering beef, research and buying,

and the sources of Japanese beef.

Trains new staff and junior staff. To teach others is to study twice.



Multiple Task

Share with everybody! Skill up!

Personnel Work

Accounting or Cashiering

Reservation Desk

New Staff Employment Activities

Management Plan **Exhibiting Meetings**

Circumstance Maintenance

Kitchen

Aim to be a real professional!

In charge of preparation in advance, stand-by for the day, and each line in operation. All of our restaurants being open kitchens, all the staff members interact with the quests to make a welcoming and entertaining atmosphere.



Trainer

It is enjoyable to teach!

Trains new staff and junior staff. To teach others is to study twice.



Branch Managers



A role of a brother or a supervisor of staff members through periodical budget planning, important operational guidance, various operation controls, personnel development, guest service, etc.



General Manager To back up restaurants



A top regional operational manager in charge of the operation of various restaurants; responsible for fostering personnel, including branch managers.



Overseas Business Department

Development and Supervisor Training Manager



FC Business Department

Development and Supervisor Training Manager

Skill up

Imaginations' Various **Development Programs**



Japanese Beef Professional Program

Business items for the Japanese beef professionals materialized into about 30 items in total and divided into the first and second steps are checked one after another, using a checklist. This is a six-month course, "Remember by looking at the back!" Nothing is written on the back, though.



Star Catching Table

It is possible for the kitchens and the reservation headquarters to learn any of the business with this star catching table. What and where we have to start learning from, who are excellent at their jobs and in which roles we staff members excel.



Environmental **Maintenance Program**

We who create the working environment are fostering the best employees and brightening things and hearts through environmental maintenance. Therefore, school teachers in charge of guiding students' careers, please come and see our restaurants!

Tsugawa ••

Corporate philosophy, Business

direction, Company values, This

common ambiguity or vagueness or

slippage of the sense of value. No one

likes a system where the staff are

whispering "This man's words

and that man's words are

different, aren't they?"

Jyuku 📭



Branch Manager Program

We perform checks of each of about 30 business items. This six-month program is designed to foster branch managers full of self-confidence.



Producer Meeting Trip

Enthusiasm and aim are required for working effectively. A feeling of contribution is also required. This is a winter event to learn about Japanese KUROGE beef well, to get to know the producers and the distribution process and to understand the contribution we aim at while enjoying and finding satisfaction in our



How can we teach our staffs what we ourselves don't know? Don't worry. This orientation will provide the skills you need to become an excellent



Introduction Orientation

When new employees join a company, they can feel disoriented and overwhelmed, but we make sure this doesn't happen. Fresh staff members learn their roles and the company's values and business patterns well at the time of this orientation.



Events&Recreation

Main Annual Events of Imagination and Recreation



During the lodging trip in August every year, various meetings are held to study joint ownership of vision, annual themes and goals for the following years. The destination is changed every year and the solidarity of the team is strengthened through rich activities and by studying, thinking, and playing during the trip.



In November every year, a day is designated to award prizes to our company staff who have contributed to the company significantly during the year. For this special day, recommendations and reasons to choose nominees are collected. On this day, we listen to other staff members whom we do not normally get to hear from during working hours. It's a really important day when all the staff nurture mutual respect.



Research Meeting

Research meetings are periodically carried out at other restaurants. We think it is important to "develop emotional experiences for ourselves first in order to impress our own guests". Important contact points are menus, dishes, the services of other restaurants, to eat, to play, and to feel. We also further create new experiences by adding our own important essences to those experiences. Therefore, even Disney Land serves as a good location for these research meetings.

Admiration of Fellows and Growth of Ourselves

We have put in so much hard work since the establishment of our group of restaurants, but I think it is because of our hard work that we have become by far the best Yakiniku Restaurant in Tochigi. I am really excited and looking forward to "the future of our group of restaurants, each staff member and I, myself" by aiming to be the best in the world from now on.

At the time of the Imaginations Awards held every year, the staff members that have contributed to the group restaurants for the year are awarded various prizes, including the fresh staff prize, as well as others like the annual MVP prize. These prize winners are chosen based on the recommendation of all the fellow staff members and the reasons for those recommendations are also announced, and so, the staff members are given the encouragement and power to continue growing because of their fellow members' unexpected admiration.



Imaginations Co., Ltd. Representative Director Tsunakawa Hiroaki



Our Fellows

Introducing the Imaginations Staff

Advancing with my own vision and reliable colleagues!



New Senior High Graduate Kazuhiro Fujihira (1st year staff member)

Honestly speaking, I was anxious when I graduated senior high school and entered the workforce. But thanks to my happy senior colleagues and reliable junior colleagues, I can advance toward my vision and have overcome many challenges!

Growth of my juniors becomes my own power!



Floor Leader Do Thi Nhu Ha (1st year staff member)

I am training the new staff members as a trainer except for guest service at the site, but seeing my juniors whom I have trained myself increases my confidence. It makes me very proud of my job.

I am proud of my job as I can grapple with my job by thinking myself!



Cashier and Floor Leader of General Dept. of Headquarters

Yukari Imai (7th year staff member)

I work in the head office and in guest services. I can experience various things according to the company policy of "Don't apply the job to the staff, but the staff to the job". I am really proud of my job as I can grapple with it through "trial and error" by myself to make it easier for the staff to work at the site.

Advance daily with all the staff together.



Branch Manager of Kanda Nishiguchi Restaurant Kengo Yatsuka (3rd year staff member)

I am working as a branch manager to optimize working conditions making it possible to cook dishes which guests enjoy and the staff are pleased to cook. I want to continue improving my personal abilities, so I am working hard and advancing every day together with all the staff members.

Company Overview

Company Name Imaginations Co., Ltd.

Hong Kong Company Name

Imaginations Hong Kong, Ltd.

Head Office

13-13, Honcho, Utsunomiya-shi, Tochigi Honcho Building, 3/f

Phone Number

+81-28-666-0120

Founded

November, 2009

Capital ¥5,000,000

Number of Domestic Employees

135 employees (30 inner regular staff)

Number of Restaurants

5 domestic, 1 overseas

2018 Consolidated Sales Plan

¥1,080,000,000

Business Contents

Management of Restaurants (Yakiniku restaurant)

Company History

2004	Yakiniku Kanter	a was opened in	Moka City,	Tochigi Prefecture.
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2005 Our second restaurant, a 100 tsubo (330 square meter) large scale Yakiniku restaurant Kantera Haja was opened in Utsunomiya City, Tochigi Prefecture.

2008 The first Yakiniku Great in the present form was opened at Eno-machi in Utsunomiya City.

The first Yakiniku Great was moved to Honcho, Utsunomiya City. (the present Honcho Restaurant) 2009

2010 A second Yakiniku Great was opened in Kanda, Tokyo.

2011 A third Yakiniku Great was opened in front of JR Utsunomiya Station in Utsunomiya City.

2012 A fourth Yakiniku Great was opened in Nihonbashi, Tokyo.

2012 The restaurants other than Yakiniku Great were closed in order to concentrate the business

2013 in the form of Yakiniku Great. Imaginations Hong Kong, Ltd. was established.

2014 A central kitchen Tare Kobo was established.

2015 The first overseas Yakiniku Great was opened in Hong Kong.

2018 Yakiniku Great ROOM was opened at Kanda, Tokyo.

2020 Scheduled opening of Yakiniku Great in New York, USA.

Our Restaurants

HKG	Yakiniku Great Hong Kong 1/f, 255 Queen's Road Central, Central, Hong Kong	+852-3565-6129
JPN	Yakiniku Great Utsunomiya Honcho 13-13, Honcho, Utsunomiya-shi, Tochigi Honcho Building, 1/f	(81) 28 666 0120
JPN	Yakiniku Great Utsunomiya Station 1-4-6, Ekimaedori, Utsunomiya-shi, Tochigi	(81) 28 627 4600
JPN	Yakiniku Great Tokyo Kanda West 3-14-7, Uchikanda, Chiyoda-ku, Tokyo Uchikanda 3.14 Building, 2/f	(81) 3 6206 8474
JPN	Yakiniku Great ROOM 2-1-14, Kajicho, Chiyoda-ku, Tokyo Akaokosan building 2-3/f	(81) 3 6206 0503
JPN	Tare Kobo 13-13, Honcho, Utsunomiya-shi, Tochigi Honcho Building, 3/f	(81) 28 678 6363

http://imaginations.co.jp/

